RESOLUTION NO. 09-48-93

RESOLUTION OF THE COMMON COUNCIL OF FORT WAYNE, INDIANA APPROVING SUBMISSION OF AN APPLICATION FOR REAUTHORIZATION OF THE ENTERPRISE ZONE INCLUDING A ZONE BOUNDARY MODIFICATION

WHEREAS, the State of Indiana has enacted I.C. 4-4-6.1, allowing certain areas within Indiana to be designated as "Enterprise Zone" areas and entitling property owners therein to certain benefits (as provided by law), from time to time; and

WHEREAS, a certain area within the City of Fort Wayne, Indiana has been so designated as an Enterprise Zone effective as of January 1, 1984; and

WHEREAS, the boundary as been modified in 1992 to include parcels of real estate located at 4300 New Haven Avenue, 2131 S. Coliseum Blvd, and 2425 S. Coliseum Blvd., Fort Wayne, Indiana and owned by Phelps Dodge Magnet Wire Company and Zollner Corporation.

WHEREAS, the initial ten (10) year designation as an enterprise zone will expire on December 31, 1993; and

WHEREAS, the Indiana General Assembly has authorized the renewal of existing zones for a period of five (5) years, with an evaluation to take place during the last two (2) years of said renewal period, with the possibility of renewal for a second and final five (5) year period; and

WHEREAS, it is in the best interest of the economic health and vitality of the City of Fort Wayne to seek a renewal of the Fort Wayne enterprize zone designation; and

WHEREAS, a five (5) year Strategic Plan to address economic and human needs in the enterprise zone has been approved; and

WHEREAS, the Strategic Plan provides for a boundary modification as part of the reauthorization procedure; and WHEREAS, the City desires to eliminate from the enterprise

zone certain government property and undevelopable lands through the boundary modification process at the time of reauthorization. Also, to add additional areas meeting the criteria of the enterprise zone statute; and

WHEREAS, the City shall provide the following community and economic development incentives in addition to the tax incentives of the enterprise zone statute:

- \* Community Development Block Grant funding for low interest loans, infrastructure improvements and housing;
- \* Industrial Development Revolving Loan Fund;
- \* Fort Wayne Opportunity Fund;

- \* Facade Rehabilitation Loan Program;
- \* Purchase Order Loan Program;
- \* Enterprise Zone Loan Program;

NOW, THEREFORE, BE IT HEREBY RESOLVED by the Common Council of the City of Fort Wayne, Indiana, as follows:

Section I. That this Council hereby authorizes the submission of the application for reauthorization of the Fort Wayne Enterprise Zone including the boundary modification to State Enterprise Zone Board.

Section II. This Council recognizes that local tax incentives are offered in the Enterprise Zone and accepts the economic and demographic impact to foster reinvestment in the Enterprise Zone area as reauthorized and modified.

Section III. This Council accepts the Fort Wayne Urban Enterprise Association's justification to reauthorize the Enterprise Zone, as modified, to eliminate certain government property and undevelopable lands and to add additional areas needing Zone incentives.

Section IV. The boundaries of the enterprise zone, as

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Beginning at the intersection of the south right-of-way of Lewis St and the east right-of-way of Clay St; thence east along the south right-of-way of Lewis St to the east rightof-way of South Anthony Blvd; thence north along the east right-of-way of South Anthony Blvd to the south right-ofway of Maumee Ave; thence easterly along the south rightof-way of Maumee Ave to the east right-of-way of Glasgow Ave extended south; thence north along the east right-ofway of Glasgow Ave to the north right-of-way of Humphrey St extended east; thence west along the north right-of-way of Humphrey St to the east right-of-way of Grant St; thence north along the east right-of-way of Grant St to the north right-of-way of East Washington Blvd; thence west along the north right-of-way for East Washington Blvd to the east right-of-way of South Anthony Blvd; thence north along the east right-of-way of South Anthony Blvd to the south rightof-way of the Norfolk & Western Railroad; thence east and southeasterly along the south right-of-way of the Norfolk & Western Railroad to the west right-of-way of Glasgow Ave; thence north along the west right-of-way of Glasgow Ave to the northeast right-of-way of the Norfolk & Western Railroad; thence northwesterly along the north right-of-way of the Norfolk & Western Railroad to the west right-of-way of vacated Sand St; thence northeast along the northwest right-of-way of vacated Sand St to the north right-of-way of vacated Jay St; thence easterly along the north right-of-way of vacated Jay St to the west right-of-way of Glasgow Ave; thence southwest along the west right-of-way of Glasgow Ave to the westerly extension of Dwenger Ave; thence east along the south right-of-way of Dwenger Ave to the west right-of-way of Lyons St; thence south along the west right-of-way of Lyons St to the north right-of-way of the Norfolk & Western Railroad; thence east along the north right-of-way of the Norfolk & Western Railroad to the west right-of-way of Edsall Ave; thence south along the west right-of-way of Edsall Ave to the south right-of-way of the Norfolk & Western Railroad; thence easterly along the south right-of-way of the Norfolk & Western Railroad to the west right-of-way of Coliseum Blvd South; thence southwesterly along the northwest right-of-way of Coliseum Blvd South and east Washington Blvd clover leaf to the north right-of-way of East Washington Blvd; thence westerly along the north right-of-way of East Washington Blvd to the west lot line of lot 233 in Lincoln Highway Park Addition; thence south along the west lot line of lot 230 in Lincoln highway Park Addition extended north and continuing south along the west lines of lots 217 through 229 and lots 46 and 45 all in Lincoln Highway Park Addition to the north right-of-way of Maumee Ave; thence west along the north right-of-way of Maumee Ave to the west right-of-way of Summer St extended north; thence south along the west right-of-way of Summer St extended north and continuing south along the west right-of-way of Summer St to the southwesterly right-of-way of Wayne Trace; thence southeast along the southwesterly right-of-way of Wayne Trace to the south right-of-way of East Pontiac St; thence east along the south right-of-way of East Pontiac St to a point located 333 ft west of the east line of the Northeast 1/4 of Section 17, Township 30 north, Range 13 east; thence north and parallel with the said east line of the Northeast 1/4 Section 17, to the

north right-of-way of East Pontiac St; thence east along the north right-of-way of East Pontiac St to the west 2 right-of-way of Coliseum Blvd South; thence north along the west right-of-way of Coliseum Blvd South to the south 3 right-of-way of New Haven Ave; thence east along the south right-of-way of New Haven Ave to the east city limits line 4 (the east city limits line is located 1366.4 feet east of the west right-of-way of Coliseum Blvd South); thence south, southwesterly, southeasterly, and west along the city limits line to the centerline of Coliseum Blvd South (also being the east line of the city limits); thence south 5 6 along the centerline of Coliseum Blvd South to the centerline of East Pontiac St; thence west along the centerline of East Pontiac St to the north-south line of the east line of the city limits (a distance of 260.7 feet); thence south along the north-south line of the east 7 8 9 city limits to the north right-of-way of the Penn Central Railroad; thence northwesterly along the north right-of-way of the Penn Central Railroad a distance of 2060 ft to a point; thence southwesterly and at 90 degrees to the north 10 11 right-of-way of the Penn Central Railroad a distance of 475 ft to the south right-of-way of the Penn Central Railroad; thence south and parallel with the west line of the Northwest 1/4 of Section 17, Township 30 north, Range 13 east a distance of 350 ft; thence east and parallel with 12 13 the south line of the Northwest 1/4 Section 17, Township 30 north, Range 13 east a distance of 270 ft; thence south and parallel with the west line of the Northwest 1/4 of Section 14 17, Township 30 north, Range 13 east a distance of 1348 ft to the north right-of-way of Oxford St; thence west along the north right-of-way of Oxford St to the east right-of-way of Wayne Trace; thence northwesterly along the east right-of-way of Wayne Trace to the north right-of-way of 15 16 17 East Pontiac St; thence west along the north right-of-way of East Pontiac St to the east right-of-way of Winter St; thence north along the east right-of-way of Winter St to the north right-of-way of East Creighton Ave; thence west 18 19 along the north right-of-way of East Creighton Ave to the east right-of-way of Bowser Ave; thence north along the east right-of-way of Bowser Ave to the north right-of-way 20 of Greene St; thence west along the north right-of-way of Greene St to the east right-of-way of Smith St; thence north along the east right-of-way of Smith St to the north 21 22 right-of-way of Buchanan St; thence west along the north right-of-way of Buchanan St to the east right-of-way of 23 South Hanna St; thence north along the east right-of-way of South Hanna St to the north right-of-way of Masterson Ave; 24 thence west along the north right-of-way of Masterson Ave 25 to the west right-of-way of South Clinton St; thence south along the west right-of-way of South Clinton St to the north right-of-way of Williams St; thence west along the north right-of-way of Williams St to the east right-of-way of South Calhoun St; thence north along the east right-of-26 27 way of South Calhoun St to the north right-of-way of Masterson Ave; thence west along the north right-of-way of Masterson Ave to the north right-of-way of Taylor St; thence continuing west along the north right-of-way of 28 29 Taylor St to the west bank of the Saint Marys River; thence 30 south along the west bank of the Saint Marys River to the northwesterly right-of-way of the Norfolk & Western Railroad; thence southwesterly along the northwesterly right-of-way of the Norfolk & Western Railroad to west 31

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right-of-way of Brooklyn Ave; thence south along the west right-of-way of Brooklyn Ave to the north right-of-way of Kinnaird Ave; thence west along the north right-of-way of Kinnaird Ave to the southeast right-of-way of the Norfolk & Western RailRoad; thence northeasterly along the southeasterly right-of-way of the Norfolk & Western Railroad a distance of 985 ft to a point; thence northwesterly and 90 degrees from the southeast right-ofalong the & Western way of the Norfolk & Western Railroad a distance of 100 ft to a point on the northwesterly right-of-way of the Norfolk & Western Railroad ( the point also being the southwest corner of lot 36 in Parks Addition); thence north along the west lines of lots 36, 35, 34, 33, 32, and 31 in Parks Addition to the northwest corner of said lot 31 ( point also located on the south right-of-way of Whitmore Ave); thence east along the south right-of-way of Whitmore Ave to the east right-of-way of Westview Ave; thence north along the east right-of-way of Westview Ave to the north right-of-way of Covington Road; thence west along the north right-of-way of Covington Road; thence west right-of-way of right-of-way of Covington Road to the west right-of-way of McKinley Ave; thence south along the west right-of-way of McKinley Ave to the southeasterly right-of-way of the Norfolk & Western Railroad; thence southwesterly along the southeasterly right-of-way of the Norfolk & Western Railroad to the east right-of-way of the north-south branch of the Norfolk & western Railroad; thence south along east right-of-way of the north-south branch of the Norfolk & Western Railroad to the north right-of-way of Engle Rd; thence west along the north right-of-way of Engle Rd to the north extension of the west right-of-way of Tielker Rd; thence south along the west right-of-way of Tielker Rd to the north right-of-way of Sandhill Dr; thence west along the north right-of-way of Sandhill Dr to the west right of way of Earth Dr; thence south along the west right-of-way of Earth Dr to the north right-of-way of Land Dr; thence west along the north right-of-way of Land Dr to the east right-of-way of Ardmore Ave; thence north along the east right-of-way of Ardmore Ave to the north line of the Southwest 1/4 of the Southwest 1/4 of Section 16, Township 30 north, Range 12 east; thence east along the north line of the Southwest 1/4 of the Southwest 1/4 of Section 16, Township 30 north, Range 12 east to the northeast corner of said Southwest 1/4 of the Southwest 1/4 of Section 16; thence south along the east line of the said Southwest 1/4 of the Southwest 1/4 of Section 16 to the southeasterly right-of-way of the Norfolk & Western Railroad; thence northeasterly along the southeasterly right-of-way of the Norfolk & Western Railroad to the west right-of-way of the north-south branch of the Norfolk & Western Railroad; thence north along the west right-of-way of the north-south branch of the Norfolk & Western Railroad to the northeasterly right-of-way of the Norfolk & Western Railroad; thence easterly to the east right-of-way of the north-south branch of the Norfolk & Western Railroad; thence north along the east right-of-way of the north-south branch of the Norfolk & Western Railroad to the north right-of-way of Nuttman Ave; thence west along the north right-of-way of Nuttman Ave to the east right-of-way of Freeman St; thence north along the east right-of-way of Freeman St to the south right-of-way of Covington Rd; thence east along the south right-of-way of Covington Rd to the easterly right-of-way of the north-south branch of the the easterly right-of-way of the north-south branch of the

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Norfolk & Western Railroad; thence north along the easterly right-of-way of the north-south branch of the Norfolk & Western Railroad to the north right-of-way of Taylor St; thence west along the north right-of-way of Taylor St to the west right-of-way of McKinley Ave extended north; thence south along the west right-of-way of McKinley Ave to the southeast corner of lot 1 in Rockhill Brothers Out Lots; thence west along the south lines of lots 1 through 3 in Rockhill Brothers Out Lots and continuing west along the south lot lines of lots 198, 199, and 224 in 2ND Commercial Addition to the east right-of-way of Bright St; thence north along the east right-of-way of Bright St to the southeast bank of the Junk Ditch; thence following the east bank of the Junk Ditch to south right-of-way of the Penn Central Railroad; thence southeasterly and east along the south right-of-way of the Penn Central Railroad to the east right-of-way of Fairfield Ave; thence north along the east right-of-way of Fairfield Ave to the south right-ofway of Brackenridge St; thence east along the south rightof-way of Brackenridge St to the west right-of-way of South Clinton St; thence south along the west right-of-way of South Clinton St to the south right-of-way of the Penn Central Railroad; thence east along the south right-of-way of the Penn Central Railroad to the west right-of-way of Lafayette St; thence south along the west right-of-way of Lafayette St to the southeast corner of lot 89 Hamiltons 2Nd Addition; thence east along the south right-of-way of Wallace St extended west to the northwest corner of lot 210 in Lewis Addition (point also located on the south right-of-way of Wallace St; thence continuing east along the south right-of-way of Wallace St to the east right-of-way of Monroe St; thence north along the east right-of-way of Monroe St to the south right-of-way of Toledo St; thence east along the south right-of-way of Toledo St to the west right -of-way of Hanna St; thence north along the west right-of-way of Hanna St to the north right-of-way of the Penn Central Railroad; thence west, northwest, and west along the north right-of-way of the Penn Central Railroad to the east right-of-way of Lafayette St; thence north along the east right-of-way of Lafayette St to the south right-of-way of Brackenridge St; thence east along the south right-of-way of Brackenridge St to the east right-of-way of Clay St; thence north along the east right-of-way of Clay St to the south right-of-way of Lewis St also being the point of beginning containing approx 2.9295 square miles.

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This area includes the 0.0511 square mile (32.7175 acres) of Memorial Park; without including Memorial Park, this area would contain 2.8784 square miles.

Section V. That this Resolution shall be in full force and effect from and after its adoption by the Common Council and approval by the Mayor.

City/Council Member

Approved as to form and legality.

J. Timothy McCaulay, City Attorney

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"Promoting Business & Neighborhood Investment"

Fort Wayne **Enterprise Center** Urban Enterprise Association Inc. 1830 Wayne Trace Fort Wayne, Indiana 46803 219 - 422 - 2304 Fax 219 - 424 - 0024

#### **MEMORANDUM**

To:

City Council Members

From:

Roy Hossler, Administrator

Fort Wayne Urban Enterprise Association, Inc.

Subject:

Enterprise Zone Reauthorization

Date:

September 2, 1993

7-93-09-09. The Enterprise Zone was established January 1, 1984 for a ten-year period ending December 31, 1993. In the last session of the Indiana General Assembly, legislation was enacted to allow reauthorization of the enterprise zone for two additional five-year periods. The zone offers tax

incentives to businesses located within the boundaries. Zone businesses must use these tax

incentives in three ways:

1) Reinvestment in property, plant, equipment and employees.

2) Pay 1% of tax savings to the State.

Contribute a percentage of tax savings to the Urban Enterprise Association for 3) enterprise zone projects.

The reauthorization process requires the approval of the Mayor, City Council, and Urban Enterprise Association. The State policies concerning reauthorization allow for boundary modification at renewal up to 25% of the original zone. This request for reauthorization includes a boundary modification of approximately 150 acres bringing in approximately 40 new businesses. Also proposed is to remove certain government facilities and undevelopable land. No businesses receiving benefits are being excluded from the new zone area. The size of the zone at reauthorization remains at 2.8 square miles.

The attached sheet provides performance data of zone during its initial designation.

#### FORT WAYNE ENTERPRISE ZONE DATA 1984 - 1991

#### JUNE, 1992

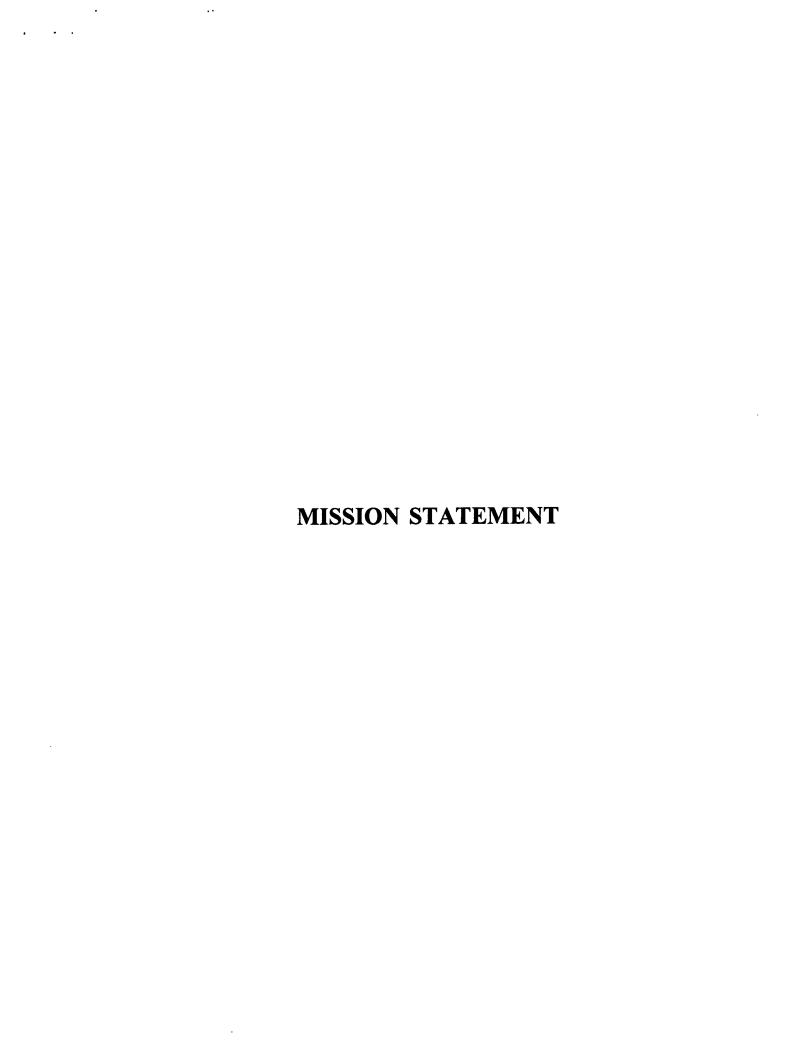
Total Number of Businesses
Number of Participating Firms
Total Tax Savings 1984 - 1991
Total New Investment 1984 - 1991 \$123 million
Average per Year Tax Savings \$2.1 million
Average per Year Investment \$15.4 million
New Jobs Created 1984 - 1991
Total Zone Employment
Zone Resident Employment
New Zone Resident Jobs
Zone Resident Training/Employment Assistance 1992 140
Assessed Value of Inventory \$31.7 million  Major Employers:
General Electric 3543 Slater Steels 765 Tokheim 976 Essex 613 ITT 793
Fotal Annual Payroll
Projects Funded by the Urban Enterprise Association:  * Infrastructure  * Job Training  * Crime Prevention  * Cleanup Projects  * Recycling  * Parenting Classes  * Youth Activities

SOURCES: Zone Business Registration Forms
Reports of Allen County Auditor & State Board of
Tax Commissioners

Projects are made possible through zone business financial assistance provided to the Urban Enterprise Association.

# FORT WAYNE ENTERPRISE ZONE REAUTHORIZATION

Five Year Strategic Plan 1994 - 1998



#### **MISSION STATEMENT**

The Mission of the Fort Wayne Urban Enterprise Association is to:

- \* Foster and promote workforce development and business development in the enterprise zone.
- \* Improve the present level of housing opportunities and housing conditions in the Enterprise Zone.
- \* Improve the present level of human service delivery to the residents of the Enterprise Zone.
- \* Promote a better physical environment, particularly in residential neighborhoods, for the Enterprise Zone.
- \* Create greater self-sufficiency of zone residents.

"The Vision" of the Urban Enterprise Association is to improve upon these conditions over the next five years.

GOALS, OBJECTIVES, AND STRATEGIES

#### GOALS, OBJECTIVES AND STRATEGIES

#### I. ECONOMIC DEVELOPMENT

#### Goal 1. Strengthen the Enterprise Zone as a place to do business.

#### **Objectives:**

A. Retain and expand existing business, as well as encourage the growth of new business and investment in the zone.

#### Strategies:

- (1) Affirm local government commitment to the zone.
- (2) Work towards the reauthorization of the zone.
- (3) Modify the zone boundary, where appropriate, as part of the reauthorization process.
- (4) Market available services and incentives to businesses in the zone.
- (5) Create a low interest loan pool to be administered by the Fort Wayne Community Development Corporation.
- (6) Keep a current inventory of potential business sites in the zone.
- (7) Research alternative boundary configurations to induce new investment in the zone.
  - a. Initiate discussion with community policy makers.
  - b. Plan for the implementation of any zone change.
- (8) Review security measures in the zone to increase safety and reduce crime.
  - a. Develop incentives for crime prevention activities.
  - b. Undertake a lighting analysis of public street lighting in the zone
  - c. Implement capital improvements to upgrade street lighting as necessary.
- B. Encourage the incubation of new businesses.

- (1) Maintain the Enterprise Center at its present location and increase its capability to serve new businesses.
  - a. Identify potential funding sources for the center.
  - b. Establish linkages with professional organizations that promote business incubation.
  - c. Establish linkages with institutions of higher learning.

- (2) Provide counseling and technical assistance to new start up businesses.
- (3) Investigate alternative ways of establishing a seed capital fund for incubator businesses.

## Goal 2. Strengthen the workforce skills and the employability of zone residents.

#### **Objectives:**

A. Analyze zone businesses employment skills needs and how to meet them.

#### Strategies:

- (1) Conduct an employment skill needs survey with all zone businesses.
- (2) Identify skill levels needed based on task analysis.
- (3) Identify programs that match training needs to achieve appropriate skill level.
- (4) Market training programs to zone residents.
- B. Establish a job placement service for zone residents.

#### Strategies:

- (1) Market a job placement service.
- (2) Provide financial incentives to target zone residents.
- C. Encourage legislation to increase tax incentives for hiring zone residents.

#### Goal 3. Create and strengthen educational opportunities for zone residents.

#### **Objectives:**

A. Raise educational level of zone residents.

- (1) Establish a clearing house for marketing existing G.E.D. and literacy programs to zone residents.
- (2) Identify community resources that can provide transportation and child care so residents can participate in programs.
- (3) Initiate company sponsorship of G.E.D. or literacy program on-site in the zone.
- B. Create post-secondary educational opportunities in the zone.

#### Strategies:

- (1) Research zone resident/business needs from existing information and select priority areas.
- (2) Establish agreements with companies to sponsor courses that address selected priority areas.
- (3) Determine financial aid for zone residents taking courses.
- Offer transitional programs to zone residents to enable them to participate in post secondary education programs.
  - a. Provide workshops, courses, seminars to bring zone residents up to appropriate post-secondary skill level.
- C. Capitalize on existing school to work transition programs and foster participation by zone students.

#### Strategies:

- (1) Raise awareness of the need for school to work transition programs.
  - a. "Awareness" program for zone middle school youth and their parents.
  - b. Create a list of zone students to school counselors for targeting of these programs.
- (2) UEA and Fort Wayne Community School to develop a one-on-one school to work program for all zone freshmen.
  - a. Junior/Senior year provide workshops, seminars on work ethic-job commitment-job counseling to zone youth in school to work transition programs.
  - b. UEA to develop incentives to encourage students to be involved in program.

#### Goal 4. Enhance child care capacity and capability in the Enterprise Zone.

#### **Objectives:**

A. Establish a network of child care facilities located through-out the zone.

- (1) Identify user needs by conducting survey with zone businesses and residents.
- (2) Identify appropriate sites in or adjacent to the zone that could be used for child care facilities.

- (3) Provide financial incentives to existing child care providers to operate a center that will serve zone residents and businesses.
- B. Create a referral system of approved child care providers in the zone.
  - (1) Identify existing child care providers in the zone.
  - (2) Develop screening process for approved child care providers.

#### II. HOUSING

#### Goal 1. Improve the quality of housing in the Enterprise Zone.

#### **Objectives:**

A. Raise the current level of home ownership in the zone.

- (1) Market and utilize existing home ownership training programs to zone residents as a means of reducing loan risk, and follow up with participants to help them achieve home ownership.
- (2) Establish an agreement with local lenders to utilize flexible underwriting in their lending standards for zone residents with home ownership certification.
- (3) Market low cost home ownership options:
  - a. Indiana Housing Finance Authority First Time Buyers Program
  - b. County Commissioner's Tax Sale Properties
  - c. Housing Tax Abatement Program
- (4) Target Lincoln Life Improved Housing Program into the zone by providing homes that meet their criteria:
  - a. Foundation repairs on houses that meet all other L.L.I.H. criteria.
  - b. Set up funding pool to provide title over insurance on potential L.L.I.H. homes in the zone.
- (5) Develop an infill housing program.
  - a. Identify all vacant lots in the zone that are suitable for new housing.
  - b. Develop demonstration site(s) using modular units.
  - c. Develop incentive program to encourage infill construction.

B. Increase the level of housing rehabilitation in the zone.

#### Strategies:

- (1) UEA to change by-laws so as to take better advantage of available housing rehab funds.
- (2) Increase the capacity of existing rehab programs by providing funds for homes located in the zone.
- (3) Develop "liveable" housing standards that would apply to the zone in place of standard codes.
- (4) Target "Christmas in April" program to the zone with an expected rehab of 8 10 homes.
- (5) Implement an incremental rehabilitation/maintenance program.
  - a. Bring certified home repair programs to zone.
  - b. Establish a fund to provide financial aid for small repairs for zone property owners.
- (6) Enable zone residents/groups to purchase and rehab vacant properties for rental use.
  - a. Provide financing for acquisition/rehab of vacant units if they have completed training program for landlords.
- (7) Target City's rental rehab program to small independent property owners in the zone.
  - a. Identify owners and property location.
  - b. Build capacity of program by targeting funds for zone property owners.
  - c. Market program to small independent property owners in the zone.
  - d. Develop a rental demonstration project with tax reversion property from the County.
- C. Strengthen the existing code enforcement program.

- (1) Investigate the establishment for an overlay area for the zone where code enforcement would be more flexible.
- (2) Provide a financial program to aid owners in fixing code violations.
- D. Improve infrastructure deficiencies that are causing housing deterioration in the zone.

#### Strategies:

- (1) Determine where infrastructure problems exist in the zone that impact housing structure.
- (2) Investigate means of funding capital improvements to address infrastructure problems.
- (3) Fund housing rehab effort to coincide with infrastructure improvements.

## Goal 2. Create more responsible landlords and tenants and encourage a better relationship between the two.

#### **Objectives:**

A. Provide education program to landlords and tenants.

#### Strategies:

- (1) Provide seminars on landlord responsibility and care of rental property.
- (2) Provide seminars on tenant responsibility and care of rental property.
- (3) Develop incentive program for rental property owners to join the Fort Wayne Apartment Association.

#### Goal 3. Create a better information base on housing in the zone.

#### Strategy:

(1) Assemble and coordinate existing housing data for the enterprise zone.

#### III. HUMAN SERVICES

## Goal 1. To facilitate access to and coordination of existing human services for zone residents.

#### **Objectives:**

A. Capitalize on and support existing case management services to target zone residents and serve them in a more effective and efficient manner.

#### Strategies:

(1) Increase current staff levels human service agencies that provide case management workers by providing funds for an enterprise zone case manager(s).

(2) Increase the capacity of these zone case managers by providing funds for basic necessities and barrier removal to human services programs of zone residents.

## Goal 2. Improve accessibility & capacity of existing youth programming to target zone youth.

#### **Objectives:**

A. Increase the number of zone youth participating in youth programming.

#### Strategies:

- (1) Investigate transportation alternatives to get zone youth to existing programs.
- (2) Build capacity of youth programs to enable more zone youth to participate.

#### IV. NEIGHBORHOOD DEVELOPMENT TASK FORCE

## Goal 1. Strengthen the awareness level and feeling of ownership by zone residents, businesses and the Fort Wayne Community.

#### **Objectives:**

A. Increase community knowledge about the location of the zone and its purpose.

#### Strategies:

- (1) Develop a marketing strategy to inform the zone community and Fort Wayne about the zone.
  - a. Schedule UEA staff & board member visits with zone neighborhood & business associations.
  - b. Schedule appearances of UEA staff & board on local radio/T.V.
  - c. Develop a series of articles on the Enterprise Zone and UEA activities to be released to local newspapers/magazines.
- B. Create greater "ownership" of the enterprise zone by zone residents and businesses.

#### Strategies:

(1) Utilization of UEA newsletter and neighborhood association newsletter.

- a. Feature an Enterprise Zone column in zone neighborhood association newsletters and a Resident column and Zone calendar in the UEA newsletter.
- b. Investigate a means of making the UEA newsletter more user-friendly for residents.
- (2) Encourage business association development in the west end of the zone.

#### Goal 2. Turn vacant lots, unsuitable for infill housing, into productive use.

#### **Objectives:**

A. Deed vacant lots to adjacent property owners or others who will put them to productive use.

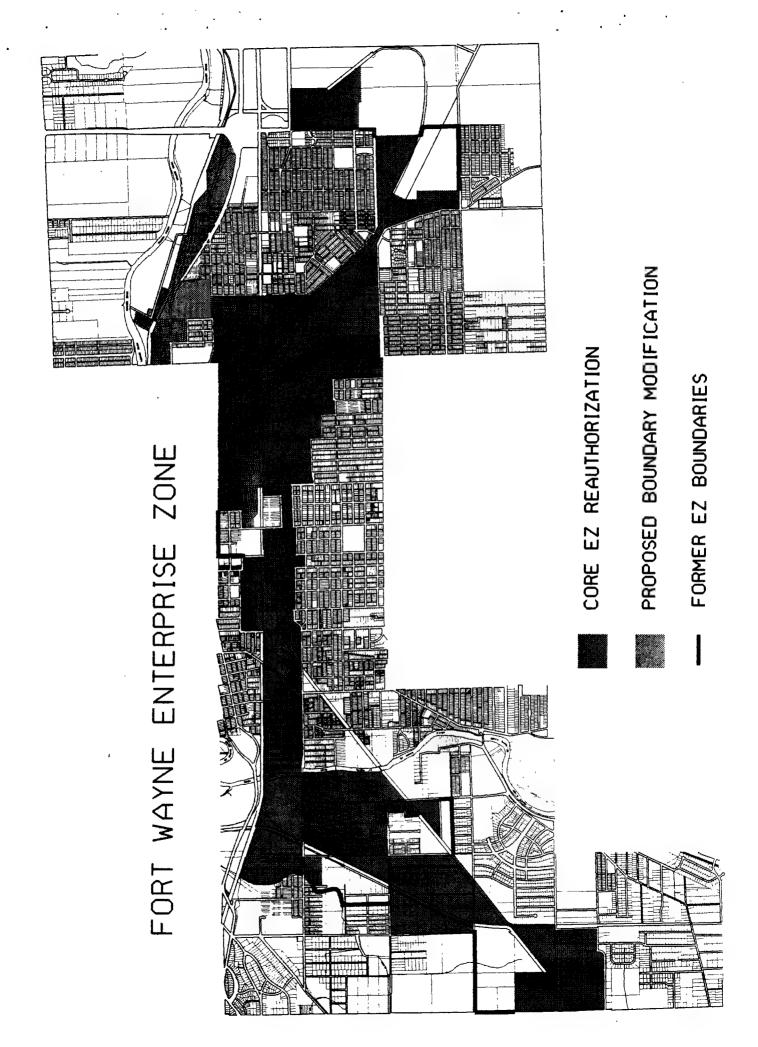
#### Strategies:

- (1) Inventory vacant lots not suitable for infill housing.
- (2) Identify vacant lots that are owned by County Commissioners.
- (3) Identify ownership of remaining lots and see if they are willing to sell to an adjoining property owner.
- (4) Bring any lot that is to be purchased by an adjacent property owner or other up to yard standards.
- (5) Investigate ways to get County owned lots turned over for public sale in a timely fashion.
- B. Utilize appropriate vacant lots for neighborhood gardens or parklet.

#### Strategies:

- (1) Identify vacant lots in the enterprise zone that could be used for gardens and parklets.
- (2) Establish sponsorship of these lots by neighborhood group that will maintain it.
- (3) Help neighborhood group develop and implement garden/parklet plans.

The success of the Strategic Plan will be determined by the implementation of the strategies contained within.



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## RESOLUTION OF THE COMMON COUNCIL OF FORT WAYNE, INDIANA APPROVING SUBMISSION OF AN APPLICATION FOR REAUTHORIZATION OF THE ENTERPRISE ZONE INCLUDING A ZONE BOUNDARY MODIFICATION

WHEREAS, the State of Indiana has enacted I.C. 4-4-6.1, allowing certain areas within Indiana to be designated as "Enterprise Zone" areas and entitling property owners therein to certain benefits (as provided by law), from time to time; and

WHEREAS, a certain area within the City of Fort Wayne, Indiana has been so designated as an Enterprise Zone effective as of January 1, 1984; and

WHEREAS, the boundary as been modified in 1992 to include parcels of real estate located at 4300 New Haven Avenue, 2131 S. Coliseum Blvd, and 2425 S. Coliseum Blvd., Fort Wayne, Indiana and owned by Phelps Dodge Magnet Wire Company and Zollner Corporation.

WHEREAS, the initial ten (10) year designation as an enterprise zone will expire on December 31, 1993; and

WHEREAS, the Indiana General Assembly has authorized the renewal of existing zones for a period of five (5) years, with an evaluation to take place during the last two (2) years of said renewal period, with the possibility of renewal for a second and final five (5) year period; and

WHEREAS, it is in the best interest of the economic health and vitality of the City of Fort Wayne to seek a renewal of the Fort Wayne enterprize zone designation; and

WHEREAS, a five (5) year Strategic Plan to address economic and human needs in the enterprise zone has been approved; and

WHEREAS, the Strategic Plan provides for a boundary modification as part of the reauthorization procedure; and

WHEREAS, the City desires to eliminate from the enterprise zone certain government property and undevelopable lands through the boundary modification process at

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the time of reauthorization. Also, to add additional areas meeting the criteria of the enterprise zone statute; and

WHEREAS, the City shall provide the following community and economic development incentives in addition to the tax incentives of the enterprise zone statute:

- \* Community Development Block Grant funding for low interest loans, infrastructure improvements and housing;
- \* Industrial Development Revolving Loan Fund;
- \* Fort Wayne Opportunity Fund;
- \* Facade Rehabilitation Loan Program;
- \* Purchase Order Loan Program;
- \* Enterprise Zone Loan Program;

NOW, THEREFORE, BE IT HEREBY RESOLVED by the Common Council of the City of Fort Wayne, Indiana, as follows:

Section I. That this Council hereby authorizes the submission of the application for reauthorization of the Fort Wayne Enterprise Zone including the boundary modification to State Enterprise Zone Board.

Section II. The boundaries of the enterprise zone, as modified through reauthorization shall be:

Beginning at the intersection of the south right-of-way of Lewis St and the east rightof-way of Clay St; thence east along the south right-of-way of Lewis St to the east right-of-way of South Anthony Blvd; thence north along the east right-of-way of South Anthony Blvd to the south right-of-way of Maumee Ave; thence easterly along the south right-of-way of Maumee Ave to the east right-of-way of Glasgow Ave extended south; thence north along the east right-of-way of Glasgow Ave to the north right-of-way of Humphrey St extended east; thence west along the north right-of-way of Humphrey St to the east right-of-way of Grant St; thence north along the east right-of-way of Grant St to the north right-of-way of East Washington Blvd; thence west along the north right-of-way for East Washington Blvd to the east right-of-way of South Anthony Blvd; thence north along the east right-of-way of South Anthony Blvd to the south right-of-way of the Norfolk & Western Railroad; thence east and southeasterly along the south right-of-way of the Norfolk & Western Railroad to the west right-of-way of Glasgow Ave; thence north along the west right-of-way of Glasgow Ave to the northeast right-of-way of the Norfolk & Western Railroad; thence northwesterly along the north right-of-way of the Norfolk & Western Railroad to the west right-of-way of vacated Sand St; thence northeast along the northwest right-of-way of vacated Sand St to the north right-of-way of vacated Jay St; thence

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easterly along the north right-of-way of vacated Jay St to the west right-of-way of Glasgow Ave; thence southwest along the west right-of-way of Glasgow Ave to the westerly extension of Dwenger Ave; thence east along the south right-of-way of Dwenger Ave to the west right-of-way of Lyons St; thence south along the west right-of-way of Lyons St to the north right-of-way of the Norfolk & Western Railroad; thence east along the north right-of-way of the Norfolk & Western Railroad to the west right-of-way of Edsall Ave; thence south along the west right-of-way of Edsall Ave to the south right-of-way of the Norfolk & Western Railroad; thence easterly along the south right-of-way of the Norfolk & Western Railroad to the west right-of-way of Coliseum Blvd South; thence southwesterly along the northwest rightof-way of Coliseum Blvd South and east Washington Blvd clover leaf to the north right-of-way of East Washington Blvd; thence westerly along the north right-of-way of East Washington Blvd to the west lot line of lot 233 in Lincoln Highway Park Addition; thence south along the west lot line of lot 230 in Lincoln highway Park Addition extended north and continuing south along the west lines of lots 217 through 229 and lots 46 and 45 all in Lincoln Highway Park Addition to the north right-ofway of Maumee Ave; thence west along the north right-of-way of Maumee Ave to the west right-of-way of Summer St extended north; thence south along the west right-of-way of Summer St extended north and continuing south along the west rightof-way of Summer St to the southwesterly right-of-way of Wayne Trace; thence southeast along the southwesterly right-of-way of Wayne Trace to the south right-ofway of East Pontiac St; thence east along the south right-of-way of East Pontiac St to a point located 333 ft west of the east line of the Northeast 1/4 of Section 17, Township 30 north, Range 13 east; thence north and parallel with the said east line of the Northeast 1/4 Section 17, to the north right-of-way of East Pontiac St; thence east along the north right-of-way of East Pontiac St to the west right-of-way of Coliseum Blvd South; thence north along the west right-of-way of Coliseum Blvd South to the south right-of-way of New Haven Ave; thence east along the south rightof-way of New Haven Ave to the east city limits line (the east city limits line is located 1366.4 feet east of the west right-of-way of Coliseum Blvd South); thence south, southwesterly, southeasterly, and west along the city limits line to the centerline of Coliseum Blvd South (also being the east line of the city limits); thence south along the centerline of Coliseum Blvd South to the centerline of East Pontiac St; thence west along the centerline of East Pontiac St to the north-south line of the east line of the city limits (a distance of 260.7 feet); thence south along the northsouth line of the east city limits to the north right-of-way of the Penn Central Railroad; thence northwesterly along the north right-of-way of the Penn Central Railroad a distance of 2060 ft to a point; thence southwesterly and at 90 degrees to the north right-of-way of the Penn Central Railroad a distance of 475 ft to the south right-of-way of the Penn Central Railroad; thence south and parallel with the west line of the Northwest 1/4 of Section 17, Township 30 north, Range 13 east a distance of 350 ft; thence east and parallel with the south line of the Northwest 1/4 Section 17, Township 30 north, Range 13 east a distance of 270 ft; thence south and parallel with the west line of the Northwest 1/4 of Section 17, Township 30 north, Range 13 east a distance of 1348 ft to the north right-of-way of Oxford St; thence west along the north right-of-way of Oxford St to the east right-of-way of Wayne Trace; thence northwesterly along the east right-of-way of Wayne Trace to the north right-of-way of East Pontiac St; thence west along the north right-of-way of East Pontiac St to the east right-of-way of Winter St; thence north along the east right-of-way of Winter St to the north right-of-way of East Creighton Ave; thence west along the north right-ofway of East Creighton Ave to the east right-of-way of Bowser Ave; thence north along the east right-of-way of Bowser Ave to the north right-of-way of Greene St; thence west along the north right-of-way of Greene St to the east right-of-way of Smith St; thence north along the east right-of-way of Smith St to the north right-of-

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way of Buchanan St; thence west along the north right-of-way of Buchanan St to the east right-of-way of South Hanna St; thence north along the east right-of-way of South Hanna St to the north right-of-way of Masterson Ave; thence west along the north right-of-way of Masterson Ave to the west right-of-way of South Clinton St; thence south along the west right-of-way of South Clinton St to the north right-ofway of Williams St; thence west along the north right-of-way of Williams St to the east right-of-way of South Calhoun St; thence north along the east right-of-way of South Calhoun St to the north right-of-way of Masterson Ave; thence west along the north right-of-way of Masterson Ave to the north right-of-way of Taylor St; thence continuing west along the north right-of-way of Taylor St to the west bank of the Saint Marys River; thence south along the west bank of the Saint Marys River to the northwesterly right-of-way of the Norfolk & Western Railroad; thence southwesterly along the northwesterly right-of-way of the Norfolk & Western Railroad to west right-of-way of Brooklyn Ave; thence south along the west right-of-way of Brooklyn Ave to the north right-of-way of Kinnaird Ave; thence west along the north right-ofway of Kinnaird Ave to the southeast right-of-way of the Norfolk & Western RailRoad; thence northeasterly along the southeasterly right-of-way of the Norfolk & Western Railroad a distance of 985 ft to a point; thence northwesterly and 90 degrees from the southeast right-of-way of the Norfolk & Western Railroad a distance of 100 ft to a point on the northwesterly right-of-way of the Norfolk & Western Railroad ( the point also being the southwest corner of lot 36 in Parks Addition); thence north along the west lines of lots 36, 35, 34, 33, 32, and 31 in Parks Addition to the northwest corner of said lot 31 (point also located on the south right-of-way of Whitmore Ave); thence east along the south right-of-way of Whitmore Ave to the east right-of-way of Westview Ave; thence north along the east right-of-way of Westview Ave to the north right-of-way of Covington Road; thence west along the north right-of-way of Covington Road to the west right-of-way of McKinley Ave; thence south along the west right-of-way of McKinley Ave to the southeasterly rightof-way of the Norfolk & Western Railroad; thence southwesterly along the southeasterly right-of-way of the Norfolk & Western Railroad to the east right-of-way of the north-south branch of the Norfolk & western Railroad; thence south along east right-of-way of the north-south branch of the Norfolk & Western Railroad to the north right-of-way of Engle Rd; thence west along the north right-of-way of Engle Rd to the north extension of the west right-of-way of Tielker Rd; thence south along the west right-of-way of Tielker Rd to the north right-of-way of Sandhill Dr; thence west along the north right-of-way of Sandhill Dr to the west right of way of Earth Dr; thence south along the west right-of-way of Earth Dr to the north right-of-way of Land Dr; thence west along the north right-of-way of Land Dr to the east right-ofway of Ardmore Ave; thence north along the east right-of-way of Ardmore Ave to the north line of the Southwest 1/4 of the Southwest 1/4 of Section 16, Township 30 north, Range 12 east; thence east along the north line of the Southwest 1/4 of the Southwest 1/4 of Section 16, Township 30 north, Range 12 east to the northeast corner of said Southwest 1/4 of the Southwest 1/4 of Section 16; thence south along the east line of the said Southwest 1/4 of the Southwest 1/4 of Section 16 to the southeasterly right-of-way of the Norfolk & Western Railroad; thence northeasterly along the southeasterly right-of-way of the Norfolk & Western Railroad to the west right-of-way of the north-south branch of the Norfolk & Western Railroad; thence north along the west right-of-way of the north-south branch of the Norfolk & Western Railroad to the northeasterly right-of-way of the Norfolk & Western Railroad; thence easterly to the east right-of-way of the north-south branch of the Norfolk & Western Railroad; thence north along the east right-of-way of the north-south branch of the Norfolk & Western Railroad to the north right-of-way of Nuttman Ave; thence west along the north right-of-way of Nuttman Ave to the east right-of-way of Freeman St; thence north along the east right-of-way of Freeman St to the south right-of-way of

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easterly right-of-way of the north-south branch of the Norfolk & Western Railroad; thence north along the easterly right-of-way of the north-south branch of the Norfolk & Western Railroad to the north right-of-way of Taylor St; thence west along the north right-of-way of Taylor St to the west right-of-way of McKinley Ave extended north; thence south along the west right-of-way of McKinley Ave to the southeast corner of lot 1 in Rockhill Brothers Out Lots; thence west along the south lines of lots 1 through 3 in Rockhill Brothers Out Lots and continuing west along the south lot lines of lots 198, 199, and 224 in 2ND Commercial Addition to the east right-ofway of Bright St; thence north along the east right-of-way of Bright St to the southeast bank of the Junk Ditch; thence following the east bank of the Junk Ditch to south right-of-way of the Penn Central Railroad; thence southeasterly and east along the south right-of-way of the Penn Central Railroad to the east right-of-way of Fairfield Ave; thence north along the east right-of-way of Fairfield Ave to the south right-of-way of Brackenridge St; thence east along the south right-of-way of Brackenridge St to the west right-of-way of South Clinton St; thence south along the west right-of-way of South Clinton St to the south right-of-way of the Penn Central Railroad; thence east along the south right-of-way of the Penn Central Railroad to the west right-of-way of Lafayette St; thence south along the west right-of-way of Lafayette St to the southeast corner of lot 89 in Hamiltons 2Nd Addition; thence east along the south right-of-way of Wallace St extended west to the northwest corner of lot 210 in Lewis Addition (point also located on the south right-of-way of Wallace St; thence continuing east along the south right-of-way of Wallace St to the east right-of-way of Monroe St; thence north along the east right-of-way of Monroe St to the south right-of-way of Toledo St; thence east along the south right-of-way of Toledo St to the west right -of-way of Hanna St; thence north along the west right-ofway of Hanna St to the north right-of-way of the Penn Central Railroad; thence west, northwest, and west along the north right-of-way of the Penn Central Railroad to the east right-of-way of Lafayette St; thence north along the east right-of-way of Lafayette St to the south right-of-way of Brackenridge St; thence east along the south right-of-way of Brackenridge St to the east right-of-way of Clay St; thence north along the east right-of-way of Clay St to the south right-of-way of Lewis St also being the point of beginning containing approx 2.9295 square miles.

Covington Rd; thence east along the south right-of-way of Covington Rd to the

#### **NOTE:**

This area includes the 0.0511 square miles (32.7175 acres) of Memorial Park, without including Memorial Park this area would contain 2.8784 square miles.

Section III. That this Resolution shall be in full force and effect from and after its

adoption by the Common Council and approval by the Mayor.

City Council Member

Approved as to form and legality

J. Timothy McCaulay, City Attorney



"Promoting Business & Neighborhood Investment"

Fort Wayne
Enterprise Center
Urban Enterprise Association Inc.
1830 Wayne Trace
Fort Wayne, Indiana 46803
219 - 422 - 2304
Fax 219 - 424 - 0024

TO:

City Council Members

FROM:

Roy Hossler, Administrator put

DATE:

September 16, 1993

**SUBJECT:** 

Amendment to Resolution No. R-93-09-09 (60 amended)

Urban Enterprise Zone Reauthorization

This amendment to the original resolution adds Section II and III. These sections are required by reauthorization procedures established by the State Enterprise Zone Board and relate to the municipality's acceptance of economic and demographic impacts within the zone. The changes do not reflect any substantive alterations to the intent of the original resolution.

RH/amm

Attachment

#### B. UEA Board resolution

The UEA Board must adopt the complete boundary modification justification application and a resolution authorizing the boundary modification request to the local legislative body and the Urban Enterprise Zone Board.

#### C. Legislative Body Resolution

The local legislative body must adopt a resolution:
(1) setting the legal description of the original
zone area and the proposed modification area

(2) accepting the demographic and economic impacts (3) accepting/amending the UEA justification for renewal (if amended, the UEA board must reconcile and adopt new justification)

(4) authorizing the request to be considered by the Urban Enterprise Zone Board

#### D. Mayoral/Town Presidential Letter

A letter of support acknowledging the demographic and economic impacts, and justification for the boundary modification must be included with the boundary modification request.

#### E. Maps

Maps clearly identifying the original zone area and the proposed modification area must be included with the boundary modification request. Zoning and land use must be specified on the maps.

#### F. Legal description

A legal description of the proposed modification area must be included with the request.

#### G. Demographic and Economic Impacts

Boundary modification requests must include demographic and economic impact analyses for the proposed area and the original zone. Demographic data must include specification of number and types of businesses, number of residents, employment and poverty data, land use, infrastructure and environment descriptions. Economic analysis must include tax impact of proposed area. Proposed new areas must meet all threshold criteria.

#### C. Demonstration of Commitment to the Renewal of the Zone

The following documents must be submitted in order to demonstrate commitment to the renewal of the zone:

1. A statement by the applicant specifying provisions of community and economic development incentives.

A resolution adopted by the municipality's legislative body authorizing the application for renewal. The resolution must identify those community and economic development incentives available in the zone.

3. Letters of broad based support for the renewal of the zone. Broad based support can be achieved by submitting letters from: the municipalities mayor/town council president, members of the business community, zone residents and/or members of the minority sector.

4. A resolution, adopted by the Urban Enterprise Association's Board of Directors, adopting the five year strategic plan identified above and

authorizing the application for submission.

#### D. Public Hearing

A public hearing to discuss the history, progress and five year plan must be held in compliance Indiana Code prior to submitting the renewal application. Under Indiana Code (I.C. 5-3-1-2 (b)) there must be (at least) one advertisement at least ten (10) calendar days prior to the scheduled hearing. A sample Public Notice is attached for your convenience. Other methods to notify interested parties are strongly encouraged. The publisher's affidavit(s) documenting publication date for the public hearing must be attached to the application. The attached Citizen Participation Report, minutes of the public hearing, including a list of attendees, are also to be attached to the application.

#### E. Deadline

Complete renewal applications are due in the Urban Enterprise Zone Program office by the close of business at least thirty (30) days before the regularly scheduled board meeting in which the application request is to be considered. Nominating authority must submit one (1) original and thirteen (13) copies of the complete application by the due date.

Enterprise Zones seeking renewal by December 31, 1993, must have applications in the State Urban Enterprise Zone Program office by the close of business on August 16, 1993 so that they may be considered at the State Enterprise Zone Board meeting September 16, 1993.

BILL NO. R-93-09-09 (Wolmhold)

## REPORT OF THE COMMITTEE ON REGULATIONS

## DAVID C. LONG & REBECCA J. RAVINE - CO-CHAIRPERSONS LUNSEY, SCHMIDT

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DATED:	9-28-	93.	5				

Sandra E. Kennedy City Clerk